

## PPP IN WATER AND SANITATION

# How can they contribute to Sustainable Development Goals

THE 3<sup>RD</sup> CHINA PPP FORUM

BETTER GOVERNANCE FOR SUSTAINABLE PPP DEVELOPMENT





OF EXCELLENCE ON PPP IN WATER AND SANITATION

DECEMBER 1<sup>ST</sup>, 2018

#### **DIOGO FARIA DE OLIVEIRA**

Founder & Managing Director - Defining Future Options PRESIDENT - WISE PPP, INTERNATIONAL SPECIALIST CENTRE OF EXCELLENCE ON PPP IN WATER AND SANITATION (UNECE)



- Water and Sanitation International Framework
- THE ROLE OF PPPS AS A TOOL FOR SOCIETY
- 3 Sources of Finance
- CREATING THE CONDITIONS TO ATTRACT FUNDING
- THE INTERNATIONAL SPECIALIST CENTRE OF EXCELLENCE ON PPP IN WATER AND SANITATION







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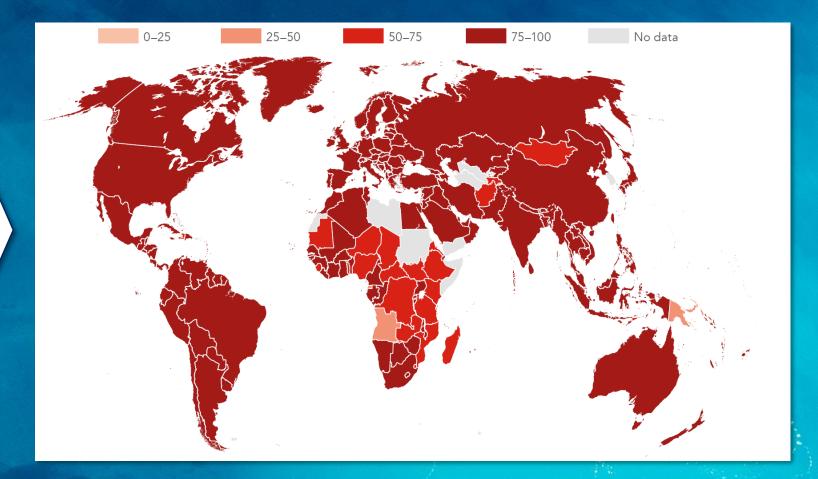




## More than 90% of the world's people now have access to improved water sources

Share of population with access to an improved water source, 2015 (%)

Source: World Bank Group, 2017





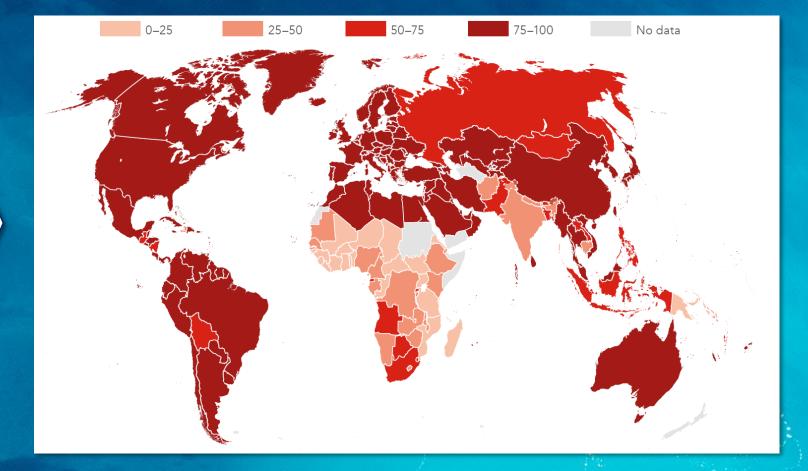
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Still, in 2015, 663 million people were drinking from unimproved sources

In the past 25 years, 2.1 billion people gained access to improved sanitation facilities

Share of population with access to improved sanitation facilities, 2015 (%)

Source: World Bank Group, 2017



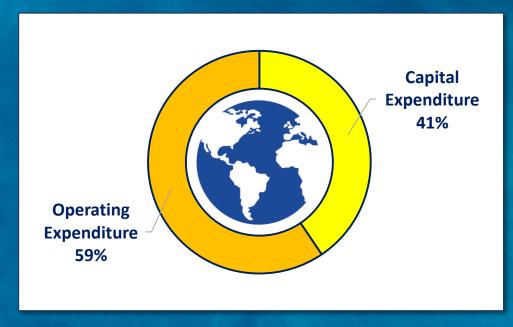


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But 2.4 billion still lack improved sanitation facilities in 2015

## Annual cost of water and sanitation utilities is estimated in US\$ 580,4 billion

## Global Market: US\$ 580 444 million



Utility Expenditure, 2016

Source: Global Water Intelligence, 2017

Operating Expenditure: US\$ 345 120 million

Capital Expenditure: US\$ 235 325 million

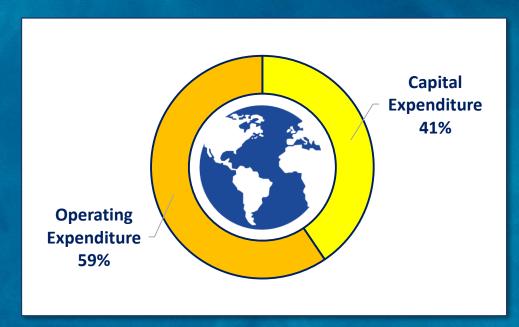


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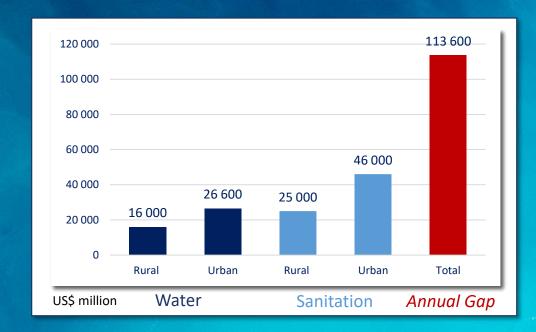
## Global Market: US\$ 580 444 million



## Utility Expenditure, 2016

Source: Global Water Intelligence, 2017

## Annual Investment Gap to meet SDG #6



Source: World Bank, 2018



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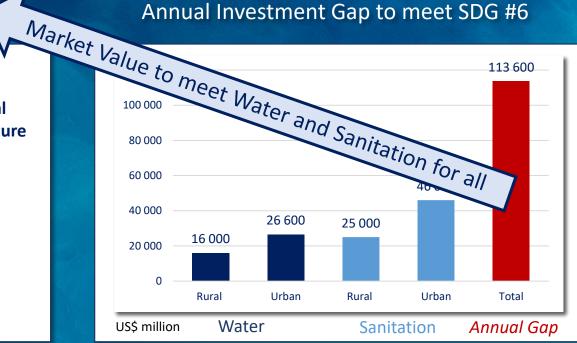


The success of the SDG #6 means that the annual market value will be set at US\$ 861 billion

Global Market: US\$ 860 647 million

Annual Investment Gap to meet SDG #6





Utility Expenditure, 2016

Source: Global Water Intelligence, 2017

Source: World Bank, 2018 **Analysis: WISE PPP** 



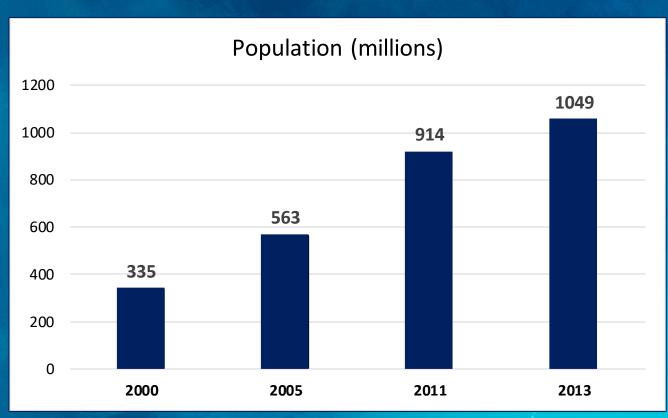


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The total number of people who have access to water or sanitation services from the private sector exceeded a billion for the first time in 2013







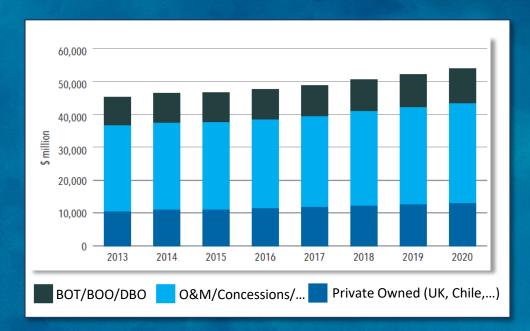


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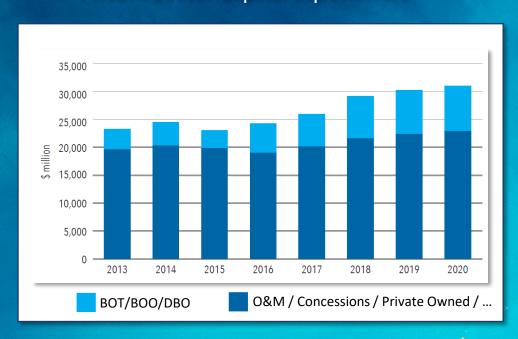
Private Sector Participation is growing steadily in the 21<sup>st</sup> Century.

Private Sector's market share in 2016 was about 12,4% of the Global Market

## Private Sector Operating Expenditure



## **Private Sector Capital Expenditure**



Source: GWI, Global Water Market 2017

Given the limited financial resources of many governments, it is foreseen that Private Sector Participation will keep growing to bring additional resources to meet SDG #6





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PPPs should not be seen as an "end", but a "mean" to achieve certain objectives

In Water and Sanitation Sector, PPPs are a "tool" to achieve certain goals, namely:



- ✓ PPPs, as any other management model, have advantages and disadvantages;
- ✓ Each project has its own needs – it is the project that requires a certain management model, and not the other way around.



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Different management models should be used to achieve different objectives

Service Contracts Management Contracts

Lease/
Affermage
Contracts

BOT and variant Contracts

Joint Ownership **Concession Contracts** 

Outright Sale Divestiture

Less commitment of Public Grantor with Private Operator Less responsibility delegated on Private Operator Lower contract period Public finance More commitment of Public Grantor
More responsibility delegated
Higher contractual length / relationship
Private finance



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New trends, hybrid contracts and new forms of financing keep appearing

A "Partnership" is supposed to share risks, successes, profits or losses

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**Public finance NOT PPP** 

More commitment of Public Grantor **NOT PPP** 

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#### **IDENTIFICATION OF FINANCIAL SOURCES**

PPPs may play an important role in financing, but hardly alone. Other sources of finance are needed and are available.

## 3Ts & Other recurrent finance

- Tariffs
- Taxes
- Transfers from Donors Philanthropy & NGOs
- Official Development Assistance (ODA)
- Property developers
- Farmers and industries
- **House Owners**

World Water Council, OECD

## Loans and **Bonds**

- State-owned banks
- Commercial banks
- Sovereign Wealth Funds
- International Financial Institutions
- Public Bounds | Project Bounds
- **Green Bounds**
- Institutional investors (pension funds, insurance, etc.)
- Microfinance
- Climate finance
- Foreign credits

#### Equity **Investors**

- Specialized water funds
- Private equity funds
- Venture capital (for technological innovation)
- Public-private partnerships (PPP)





Blended Finance is the "strategic use of development finance and philanthropic funds to mobilize private capital flows to emerging and frontier markets"

# 3Ts & Other recurrent finance

Loans and Bonds

**Equity Investors** 

Tariffs

State-owned banks

Taxes

**Blended Finance key characteristics:** 

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**Leverage**: Use of development finance and philanthropic funds to attract private capital into deals.



**Impact**: Investments that drive social, environmental and economic progress.



**Returns**: Financial returns for private investors in line with market expectations, based on real and perceived risks.

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Specialized water

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Source: Water: fit to finance? World Water Council, OECD

TSINGHUA UNIVERSITY, DECEMBER 1<sup>ST</sup>, 2018 | Pg. 17



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Clear and stable law and governance to all stakeholders: Government, Municipalities, Utilities, Workers, Private Operators and Banks

## Law and Governance

- Establish a transparent, clear and stable legal framework
- Promote adequate management of water resources
- Incentive public utilities with enough scale to become efficient and practice affordable tariffs



## 

#### Law and Governance

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#### Sector's Planning

- Set up objectives
- Compile reliable data and info
- Develop sound capital investment plans
- Approve national strategic plans
- Implement monitor & evaluation tools



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#### Reduce inefficiencies before increase tariffs

### 

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#### E%

## Efficiency

- Attract skilled managers and professionals
- Establish performance indicators
- Establish efficiency goals
- Invest in asset management
- Approve realistic budgets



## Balanced tariffs: Affordable | Cost recovery | Discouraging waste

## **IIII**

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#### Tariffs

- Promote cost recovery
- Discourage waste and protect environment
- Assure affordability for ALL
- Promote utilities' sustainability and financial stability



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**PPP FORUM** 

## These 4 conditions are essential to Creditworthiness



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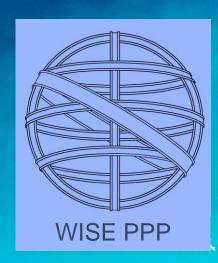
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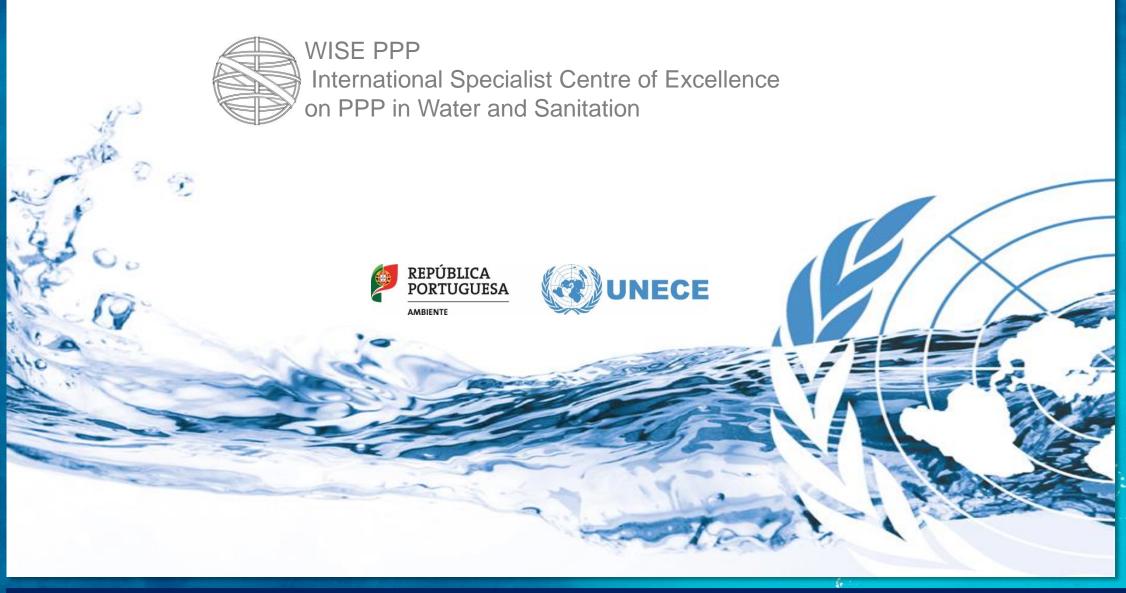








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The Centre of Excellence was established to collect information on successes and failures from the past and current PPP experiences and to distil from such an analysis the principles of best practice.





Prepare, update and improve Standards in Water and Sanitation, and certify PPPs on request



Sharing Knowledge Promote know-how exchange on PPP models between major players and stakeholders in order to facilitate development of sustainable infrastructure

Promoting
Stakeholders
Cooperation

Foster relationship and dialogue between governments, municipalities, private sector, IFI, regulators, workers, civil society and NGOs to drive successful PPP



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## The Centre's activities aim to deliver successful People First PPP











"It is critical for achieving the 2030 Agenda to mobilize new investments in high quality infrastructure projects, especially in low and middle-income countries."



Ms Olga Algayerova UNECE Secretary-General